

Spend-Down Timeline

EXTERNAL

- From 2007 to 2009, California experienced three consecutive dry years; in 2008, California faced new restrictions on the operation of the state's major water projects.
- California passes a historic legislative package of bills to ensure a reliable and clean water supply and restore the Sacramento-San Joaquin Delta.
- Jerry Brown elected as Governor, Tom Torlakson elected as Superintendent of Public Instruction.
- California adopts Common Core State Standards for Mathematics (CCSS-M).
- 70 of California state parks slated for closure due to budget cuts.
- Drought. The four-year period between fall 2011 and fall 2015 is the driest in California since record keeping began in 1895.
- California increases funding to include \$1.25 B for districts to implement CCSS & NGSS.
- Historic California groundwater legislation passed; \$7.5 B Water Bond approved by voters.
- California Department of Education forms state team to plan for social emotional learning.
- California adopts an accountability system that includes science, math, and English language arts.
- California passes Open and Transparent Water Data Act and enabling legislation for Regional Conservation Investment Strategies.
- Teacher shortage continues across the state, especially in math and science.
- State Board of Education launches the California School Dashboard.
- Catastrophic fires and floods challenge resiliency of both human and natural systems.
- Drought emergency terminated by Governor Brown after one of the wettest seasons on record.

INTERNAL

- The Migratory Bird Conservation Partnership launches; Foundation commits \$15 million over nine years.
- \$2.5 M over five years to the UC Davis Center for Watershed Sciences to inform solutions in the Sacramento-San Joaquin Delta.
- Start of spend-down strategy work.
- Spend-down decision communicated to all grantees.
- Final private equity investment commitment made.
- Grantee policy coalition forms to advocate for more science in the state's emerging accountability system.
- Strategy refresh.
- \$16.4 M over four years to launch the NGSS Early Implementers Initiative, eight school districts, 200 K students.
- Began de-risking investment portfolio.
- Character grantee convening and two-day National Academy of Sciences workshop in Washington, DC.
- Learning Communities advance Character grantee collaboration.
- \$50 M over eight years for Summit Bechtel Reserve - Boy Scouts of America.
- \$2.7 M over five years to Stanford's Water in the West Program to address groundwater management and to define metrics for a sustainable California water system.
- \$3.3 M to support math and science in two districts.
- Commissioned report finds low levels of philanthropic funding for freshwater efforts in California.
- \$25 M over five years to the Math in Common Initiative, 10 school districts, 200 K students.
- \$25 M over five years to Golden Gate National Parks Conservancy for Presidio Tunnel Tops Parks Project.
- \$9 M to the Public Policy Institute of California to launch the Water Policy Center.
- Foundation partners with community foundations across California to build regional capacity to address water challenges.
- \$1.3 M initial investment to support County Offices of Education to scale promising practices in math and science.
- Lessons from Math in Common* and NGSS Early Implementers shared statewide to help teachers shift practice.
- Support for water research and planning efforts led by the Public Policy Institute of California and the Resources Legacy Fund.
- \$1 M to support the launch of TerraFirma Risk Retention Group, a nonprofit insurance service for land trusts.
- \$10 M for the Center for Watershed Sciences to inform California water management and policy.
- Increased organizational capacity-building support for conservation grantees.
- \$25 M over eight years to create a pooled fund, the Water Foundation, in partnership with other philanthropic organizations.
- Foundation joins the California Teachers Association and others, creating Instructional Leadership Corps.
- Foundation joins others to support the Parks Forward Initiative.
- Program investments to incentivize farmers, ranchers to create temporary wildlife habitats on their land.
- California Department of Parks and Recreation completes systemwide transformation.
- Water Foundation launches as an independent organization.
- \$1.2 M over four years for the Land Trust Alliance's Western Land Conservation Initiative, including capacity-building and policy efforts.
- Foundation joins others to support the Parks Forward Initiative.
- Launch of two-year Sustainability Cohort for California land trusts.
- Effectiveness Team established.
- Water Funder Initiative releases Toward Water Sustainability: A Blueprint for the Future.
- Effectiveness Team releases suite of materials on Organizational Resiliency.

